Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)		
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]		

Name of Consortium:	Inland Empire Regional Broadband Consortium (IERBC)	
Name of Project:	Inland Empire Broadband Implementation	
Proposed Start Date of Project:	11/1/2022 (CPUC CASF Grant Timeframe is 11/1/2022 to 10/31/25)	
Broadband deployment activities funded by other state or federal grants	None	
Confirmation that CASF consortium budget does not duplicate any other sources of funding	☑ Check Confirmed	If checked, explain why there is no funding duplication: There is no CASF funding duplication for the Inland Empire Regional Broadband Consortium as the CASF Work Plan and funding is separate work and funding from any other sources of funding IERBC receives. Note: IERBC is leveraging its expertise in broadband planning and policy by utilizing CETF Digital Equity Leadership Grant to work on broadband issues such as digital equity, digital inclusion, and adoption, which is outside of the IERBC CPUC CASF Grant Work Plan and Budget.

Year 1 2022-2023
[see instructions below for work plan terminology definitions and requirements]

Objective		Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1, Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas within the Inland Empire	☑	Regional broadband deployment current state assessment analysis	11/1/2022	10/31/2023	1. 2 Mapping data updates 2. 1 Community outreach campaign 3. 1 Inland Empire Broadband Plan Update of Progress 4. 8 Broadband planning consultations with cities, counties, and regional agencies 5. 2 Regional and statewide Participation events 6. 1 Feedback Survey	*List of CPUC Broadband Map Updates *List of CPUC mapping improvements and data/map updates for Inland Empire *List of Inland Empire Broadband Plan Priority Unserved Area Updates *List of city, county, and regional agency consultations *List of IERBC participation in statewide and regional meetings, workshops, and events *List of outreach activities *List of feedback surveys *Survey feedback analysis report	IERBC Executive Director
	Activity 2	Identify the Commission's mapping data improvement and work with the Commission to update the data/map	☑	Broadband mapping data updates and feedback	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Update the Inland Empire Broadband Plan Priority Unserved Areas	☑	Inland Empire Broadband Plan Update	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 4	Conduct Outreach	☑	Marketing & outreach materials and outreach summary	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 5	Collect and Analyze Feedback	☑	Feedback Surveys	11/1/2022	10/31/2023			IERBC Executive Director
Objective 2, Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other	Activity 1	Gather data, undertake studies to identify priority areas in the Inland Empire	☑	Report of priority areas	11/1/2022	10/31/2023	1. 8 Priority unserved areas identified 2. 1 Analysis of the number of unserved households in the Inland Empire as reported by the CPUC annual data report. 3. 1 Report of broadband provider offerings identified 4. 1 Report of key anchor institutions identified 5. 1 Gap (or other analyses) progress report	*List of updated Inland Empire priority areas *Report of decrease in number of unserved households in Inland Empire *List of broadband provider offerings in the Inland Empire *Report of Key anchor institutions identified related to broadband needs in region *Gap (or other Analysis) Report	IERBC Executive Director
	Activity 2	Identify broadband provider offerings and identify key anchor institutions in Inland Empire consortia area	☑	Broadband provider offering analysis; key anchor institution analysis	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Develop gap analysis or other relevant analyses	☑	Gap analysis report and other relevant analysis reports	11/1/2022	10/31/2023			IERBC Executive Director

Objective	Activity	Description	✔	Deliverable	Start	End	Outcomes	List	Responsible
164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 4	Identify CASF infrastructure projects	☑	Proposals of CASF infrastructure projects	11/1/2022	10/31/2023	progress report 6. 8 CASF infrastructure projects identified 7. 1 Other opportunity identified	Report *List of potential CASF infrastructure projects *List of other opportunities identified	IERBC Executive Director
	Activity 5	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	☑	Description of other opportunities	11/1/2022	10/31/2023			IERBC Executive Director
Objective 3, Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment	☑	Broadband deployment cost-effective strategy plan and strategy implementation progress reports	11/1/2022	10/31/2023	1. 2 Cost-effective strategies developed 2. 8 Infrastructure applications assisted 3. 4 ISPs assisted	*List of cost-effective strategies *List of CASF broadband infrastructure grants assisted *List of other broadband infrastructure grants assisted *List of ISPs assisted *List of supporters of CASF and other broadband grant projects/applications	IERBC Executive Director
	Activity 2	Provide information and data about broadband availability and demand aggregation to ISPs; and inform them about CASF and assist them in identifying CASF project areas	☑	Progress reports on cost-effective strategy implementation	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Work with ISPs to develop projects and grant applications	☑	Description of infrastructure application development	11/1/2022	10/31/2023			IERBC Executive Director
Objective 4, Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities	☑	Description of activities performed and results achieved	11/1/2022	10/31/2023	1. 2 project permit supported 2. 50 stakeholders engaged 3. 1 Inventory of public assets and aggregate demand updated 4. 2 broadband availability maps developed 5. 4 Activities done to support the new programs under SB156 & AB164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	*List of project permits supported *List of number of stakeholders engaged *List of IERBC stakeholder meetings and webinars *List of public asset inventories and aggregate demand updates *List of broadband availability maps developed *List of activities to support the new programs under SB156 & AB 164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	IERBC Executive Director
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions and providing technical assistance to such entities	☑	Description of activities performed and results achieved	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Conduct an inventory of public assets and aggregate demand	☐	Public assets inventory updates; regional broadband availability maps	11/1/2022	10/31/2023			IERBC Executive Director
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	☐	Annual audit report	11/1/2022	10/31/2023	n/a	n/a	IERBC Executive Committee

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)								
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								

Name of Consortium:	Inland Empire Regional Broadband Consortium (IERBC)
Name of Project:	Inland Empire Broadband Implementation
Proposed Start Date of Project:	11/1/2022 (CPUC CASF Grant Timeframe is 11/1/2022 to 10/31/25)
Broadband deployment activities funded by other state or federal grants	None

Confirmation that CASF consortium budget does not duplicate any other sources of funding	**Confirmed**	☑ Check	If checked, explain why there is no funding duplication: There is no CASF funding duplication for the Inland Empire Regional Broadband Consortium as the CASF Work Plan and funding is separate work and funding from any other sources of funding IERBC receives. Note: IERBC is leveraging its expertise in broadband planning and policy by utilizing CETF Digital Equity Leadership Grant to work on broadband issues such as digital equity, digital inclusion, and adoption, which is outside of the IERBC CPUC CASF Grant Work Plan and Budget.

		Year 2 2023-2024 *[see instructions below for work plan terminology definitions and requirements]*						

Objective		**Activity Description**	**Start-Up Activity**	**Deliverable(s) ***	**Beginning Month**	**End Month**	**Performance Measure(s)***	**Method for Performance Tracking and Measuring**	**Responsible Party(ies)**
Objective 1, Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas within the Inland Empire	☐	Regional broadband deployment current state assessment analysis	11/1/2022	10/31/2023	1. 2 Mapping data updates 2. 1 Community outreach campaign 3. 1 Inland Empire Broadband Plan Update of Progress 4. 8 Broadband planning consultations with cities, counties, and regional agencies 5. 2 Regional and statewide Participation events 6. 1 Feedback Survey	*List of CPUC Broadband Map Updates *List of CPUC mapping improvements and data/map updates for Inland Empire *List of Inland Empire Broadband Plan Priority Unserved Area Updates *List of city, county, and regional agency consultations *List of IERBC participation in statewide and regional meetings, workshops, and events *List of outreach activities *List of feedback surveys *Survey feedback analysis report	IERBC Executive Director
	Activity 2	Identify the Commission's mapping data improvement and work with the Commission to update the data/map	☐	Broadband mapping data updates and feedback	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Update the Inland Empire Broadband Plan Priority Unserved Areas	☐	Inland Empire Broadband Plan Update	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 4	Conduct Outreach	☐	Marketing & outreach materials and outreach summary	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 5	Collect and Analyze Feedback	☐	Feedback Surveys	11/1/2022	10/31/2023			IERBC Executive Director
Objective 2, Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Gather data, undertake studies to identify priority areas in the Inland Empire	☐	Report of priority areas	11/1/2022	10/31/2023	1. 8 Priority unserved areas identified 2. 1 Analysis of the number of unserved households in the Inland Empire as reported by the CPUC annual data report. 3. 1 Report of broadband provider offerings identified 4. 1 Report of key anchor institutions identified 5. 1 Gap (or other analyses) progress report 6. 8 CASF infrastructure projects identified 7. 1 Other opportunity identified	*List of updated Inland Empire priority areas *Report of decrease in number of unserved households in Inland Empire *List of broadband provider offerings in the Inland Empire *Report of Key anchor institutions identified related to broadband needs in region *Gap (or other Analysis) Report *List of potential CASF infrastructure projects *List of other opportunities identified	IERBC Executive Director
	Activity 2	Identify broadband provider offerings and identify key anchor institutions in Inland Empire consortia area	☐	Broadband provider offering analysis; key anchor institution analysis	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Develop gap analysis or other relevant analyses	☐	Gap analysis report and other relevant analysis reports	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 4	Identify CASF infrastructure projects	☐	Proposals of CASF infrastructure projects	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 5	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	☐	Description of other opportunities	11/1/2022	10/31/2023			IERBC Executive Director

Objective	Activity	Description	☐	Deliverable	Start	End	Milestones	Documentation	Responsible
Objective 3, Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment	☐	Broadband deployment cost-effective strategy plan and strategy implementation progress reports	11/1/2022	10/31/2023	1. 2 Cost-effective strategies developed 2. 8 Infrastructure applications assisted 3. 4 ISPs assisted	*List of cost-effective strategies *List of CASF broadband infrastructure grants assisted *List of other broadband infrastructure grants assisted *List of ISPs assisted *List of supporters of CASF and other broadband grant projects/applications	IERBC Executive Director
	Activity 2	Provide information and data about broadband availability and demand aggregation to ISPs; and inform them about CASF and assist them in identifying CASF project areas	☐	Progress reports on cost-effective strategy implementation	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Work with ISPs to develop projects and grant applications	☐	Description of infrastructure application development	11/1/2022	10/31/2023			IERBC Executive Director
Objective 4, Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities	☐	Description of activities performed and results achieved	11/1/2022	10/31/2023	1. 2 project permit supported 2. 50 stakeholders engaged 3. 1 Inventory of public assets and aggregate demand updated 4. 2 broadband availability maps developed 5. 4 Activities done to support the new programs under SB156 & AB164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	*List of project permits supported *List of number of stakeholders engaged *List of IERBC stakeholder meetings and webinars *List of public asset inventories and aggregate demand updates *List of broadband availability maps developed *List of activities to support the new programs under SB156 & AB 164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	IERBC Executive Director
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions and providing technical assistance to such entities	☐	Description of activities performed and results achieved	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Conduct an inventory of public assets and aggregate demand	☐	Public assets inventory updates; regional broadband availability maps	11/1/2022	10/31/2023			IERBC Executive Director
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	☐	Annual audit report	11/1/2022	10/31/2023	n/a	n/a	IERBC Executive Committee

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)								
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								

Name of Consortium:	Inland Empire Regional Broadband Consortium (IERBC)
Name of Project:	Inland Empire Broadband Implementation
Proposed Start Date of Project:	11/1/2022 (CPUC CASF Grant Timeframe is 11/1/2022 to 10/31/25)
Broadband deployment activities funded by other state or federal grants	None
Confirmation that CASF consortium budget does not duplicate any other sources of funding	Confirmed ☑ Check	If checked, explain why there is no funding duplication: There is no CASF funding duplication for the Inland Empire Regional Broadband Consortium as the CASF Work Plan and funding is separate work and funding from any other sources of funding IERBC receives. Note: IERBC is leveraging its expertise in broadband planning and policy by utilizing CETF Digital Equity Leadership Grant to work on broadband issues such as digital equity, digital inclusion, and adoption, which is outside of the IERBC CPUC CASF Grant Work Plan and Budget.

Year 3 2024-2025
[see instructions below for work plan terminology definitions and requirements]

Objective		Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1, Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas within the Inland Empire	☐	Regional broadband deployment current state assessment analysis	11/1/2022	10/31/2023	1. 2 Mapping data updates 2. 1 Community outreach campaign 3. 1 Inland Empire Broadband Plan Update of Progress 4. 8 Broadband planning consultations with cities, counties, and regional agencies 5. 2 Regional and statewide Participation events 6. 1 Feedback Survey	*List of CPUC Broadband Map Updates *List of CPUC mapping improvements and data/map updates for Inland Empire *List of Inland Empire Broadband Plan Priority Unserved Area Updates *List of city, county, and regional agency consultations *List of IERBC participation in statewide and regional meetings, workshops, and events *List of outreach activities *List of feedback surveys *Survey feedback analysis report	IERBC Executive Director
	Activity 2	Identify the Commission's mapping data improvement and work with the Commission to update the data/map	☐	Broadband mapping data updates and feedback	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Update the Inland Empire Broadband Plan Priority Unserved Areas	☐	Inland Empire Broadband Plan Update	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 4	Conduct Outreach	☐	Marketing & outreach materials and outreach summary	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 5	Collect and Analyze Feedback	☐	Feedback Surveys	11/1/2022	10/31/2023			IERBC Executive Director
Objective 2, Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Gather data, undertake studies to identify priority areas in the Inland Empire	☐	Report of priority areas	11/1/2022	10/31/2023	1. 8 Priority unserved areas identified 2. 1 Analysis of the number of unserved households in the Inland Empire as reported by the CPUC annual data report. 3. 1 Report of broadband provider offerings identified 4. 1 Report of key anchor institutions identified 5. 1 Gap (or other analyses) progress report 6. 8 CASF infrastructure projects identified 7. 1 Other opportunity identified	*List of updated Inland Empire priority areas *Report of decrease in number of unserved households in Inland Empire *List of broadband provider offerings in the Inland Empire *Report of Key anchor institutions identified related to broadband needs in region *Gap (or other Analysis) Report *List of potential CASF infrastructure projects *List of other opportunities identified	IERBC Executive Director
	Activity 2	Identify broadband provider offerings and identify key anchor institutions in Inland Empire consortia area	☐	Broadband provider offering analysis; key anchor institution analysis	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Develop gap analysis or other relevant analyses	☐	Gap analysis report and other relevant analysis reports	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 4	Identify CASF infrastructure projects	☐	Proposals of CASF infrastructure projects	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 5	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	☐	Description of other opportunities	11/1/2022	10/31/2023			IERBC Executive Director

Objective 3, Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment	☐	Broadband deployment cost-effective strategy plan and strategy implementation progress reports	11/1/2022	10/31/2023	1. 2 Cost-effective strategies developed 2. 8 Infrastructure applications assisted 3. 4 ISPs assisted	*List of cost-effective strategies *List of CASF broadband infrastructure grants assisted *List of other broadband infrastructure grants assisted *List of ISPs assisted *List of supporters of CASF and other broadband grant projects/applications	IERBC Executive Director
	Activity 2	Provide information and data about broadband availability and demand aggregation to ISPs; and inform them about CASF and assist them in identifying CASF project areas	☐	Progress reports on cost-effective strategy implementation	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Work with ISPs to develop projects and grant applications	☐	Description of infrastructure application development	11/1/2022	10/31/2023			IERBC Executive Director
Objective 4, Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities	☐	Description of activities performed and results achieved	11/1/2022	10/31/2023	1. 2 project permit supported 2. 50 stakeholders engaged 3. 1 Inventory of public assets and aggregate demand updated 4. 2 broadband availability maps developed 5. 4 Activities done to support the new programs under SB156 & AB164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	*List of project permits supported *List of number of stakeholders engaged *List of IERBC stakeholder meetings and webinars *List of public asset inventories and aggregate demand updates *List of broadband availability maps developed *List of activities to support the new programs under SB156 & AB 164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	IERBC Executive Director
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions and providing technical assistance to such entities	☐	Description of activities performed and results achieved	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Conduct an inventory of public assets and aggregate demand	☐	Public assets inventory updates; regional broadband availability maps	11/1/2022	10/31/2023			IERBC Executive Director
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	☐	Annual audit report	11/1/2022	10/31/2023	n/a	n/a	IERBC Executive Committee